

**ENERGY ALIGNED CLAUSE MODEL**

**15 YEAR PROJECTION**

**INPUTS & ASSUMPTIONS**

<b>Tenant lease info</b>	
Gross square footage	200,000
Lease term (yrs)	10
Lease rent psf	\$ 60.00
OpEx base year psf	\$ 15.00
OpEx base year - non energy	\$ 13.00
OpEx base year - energy	\$ 2.00
OpEx projected escalation % - non energy	3.00%
OpEx projected escalation % - energy	3.00%
<b>EE measures</b>	
Lease year during which EE measures are implemented	1
First Comparison Year after implementation	2
Retrofit cost psf	\$ 2.50
Retrofit cost (tenant space's proportionate share)	\$ 500,000
<b>Annual energy savings psf</b>	
Predicted energy savings (% , bundled)	22%
Predicted energy savings psf (in dollars)	\$ 0.45
Predicted simple payback period (yrs, bundled)	5.5
Performance Buffer	20%
Adjusted Payback Period (reflecting Performance Buffer)	6.9
<b>Range of deviation from predicted energy savings</b>	
Savings in Under-Performing scenario	18%
Savings in Over-Performing scenario	26%
<b>Other</b>	
Discount rate (NPV)	5.00%
Annual % degradation of energy savings	1.00%
<b>KEY</b>	
Input	
Fixed	
Calculated	

**NOTES**

Unless otherwise indicated, starting assumptions come from working group feedback.

Input gross rental square footage - use square footage number upon which OpEx pass through will be based  
Based on working group feedback, 10 yr leases are common in industry - for simplicity, model assumes 10 year lease  
Input Annual Base Rent from lease, per square foot

Input OpEx base year - for all building common area operating expenses except for energy, per square foot  
Input OpEx base year - for building common area energy expenses, per square foot  
Input assumption for annual escalation of non-energy building common area operating expenses  
Input assumption for annual escalation of building common area energy expenses

Input the lease year during which energy conservation measures are completed  
For sake of simplicity, energy savings and CapEx pass-through are modeled to commence in the year following implementation. Stub year is disregarded.  
Input cost of retrofit, psf  
= Retrofit psf \* gross sq footage

Input predicted energy savings assumption  
Calculated based on predicted energy savings, retrofit cost and OpEx (at time of implementation)  
Input tenant's retrofit Performance Buffer, as negotiated per Energy Aligned Lease clause  
= Payback period / tenant-negotiated discount rate (elongates amortization period to reflect variability in energy savings)

Input range of deviation of actual energy savings from predicted savings, to establish under- & over-performing model scenarios  
= predicted energy savings minus (predicted energy savings \* deviation of predicted from actual savings)  
= predicted energy savings plus (predicted energy savings \* deviation of predicted from actual savings)

Fixed percentage by which energy savings degrade per year over the life of the projection - model assumes 1.00% annual degradation.

**OUTPUT - NPV/GRAPHS**

**EXPECTED SAVINGS**

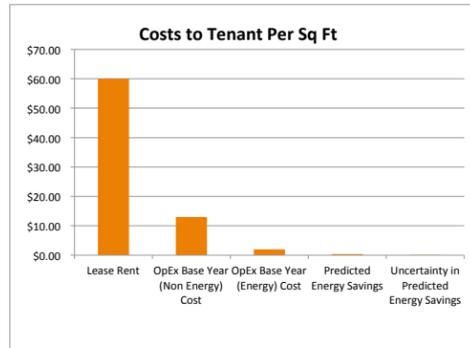
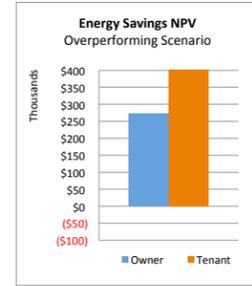
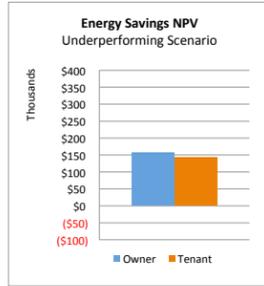
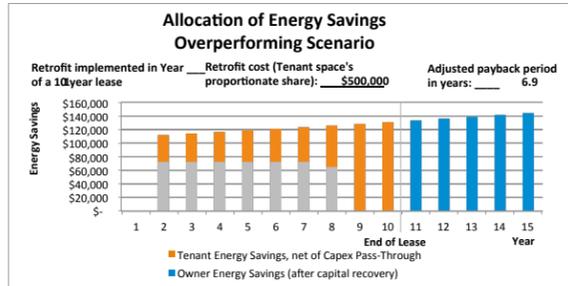
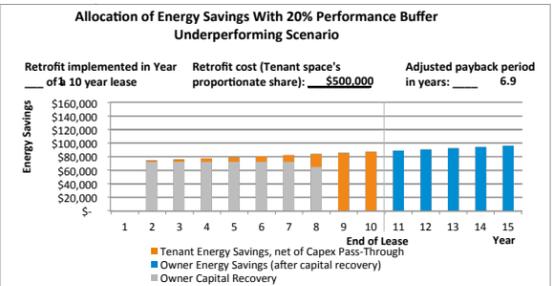
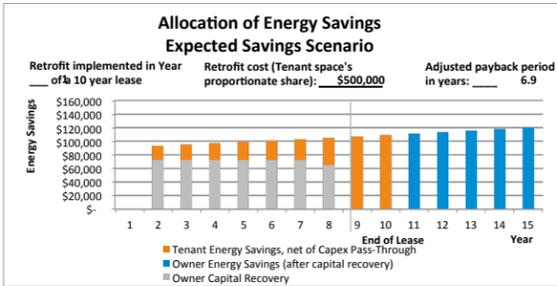
**LOWER THAN EXPECTED SAVINGS**

**HIGHER THAN EXPECTED SAVINGS**

TENANT NPV	\$271,764
OWNER NPV	\$214,615

TENANT NPV	\$142,274
OWNER NPV	\$156,126

TENANT NPV	\$401,253
OWNER NPV	\$273,105



	Lease Rent	OpEx Base Year (Non Energy) Cost	OpEx Base Year (Energy) Cost	Predicted Energy Savings	Uncertainty in Predicted Energy Savings
Per sq ft	\$60.00	\$13.00	\$2.00	\$0.36	\$0.07
As %	100%	21.67%	3.33%	0.60%	0.12%
Total Cost	\$12,000,000	\$2,600,000	\$400,000	\$72,512	\$14,502

**ENERGY ALIGNED CLAUSE MODEL**

**20 YEAR PROJECTION**

**INPUTS & ASSUMPTIONS**

<b>Tenant Lease Info</b>	
Gross square footage	200,000
Lease term (yrs)	15
Lease rent psf	\$ 60.00
OpEx base year psf	\$ 15.00
OpEx base year - non energy	\$ 13.00
OpEx base year - energy	\$ 2.00
OpEx projected escalation % - non energy	3.00%
OpEx projected escalation % - energy	3.00%
<b>EE measures</b>	
Lease year during which EE measures implemented	3
First Comparison Year after implementation	4
Retrofit cost psf	\$ 3.00
Retrofit cost total (Tenant space's proportionate share)	\$ 600,000
<b>Annual energy savings psf</b>	
Predicted energy savings (% bundled)	25%
Predicted simple payback period (yrs, bundled)	5.5
Performance Buffer	20%
Adjusted Payback Period (reflecting Performance Buffer)	6.9
<b>Range of deviation from predicted energy savings</b>	
Savings in Under-Performing scenario	20%
Savings in Over-Performing scenario	30%
<b>Other</b>	
Discount rate (NPV)	5.00%
Annual % degradation of energy savings	1.00%
<b>KEY</b>	
Input	
Fixed	
Calculated	

**NOTES**  
 Unless otherwise indicated, starting assumptions come from working group feedback.

Input gross rental square footage - use square footage number upon which OpEx pass through will be based  
 Based on working group feedback, 10 and 15 yr leases are most common in industry - for simplicity, model assumes a 15 year lease term.  
 Input Annual Base Rent from lease, per square foot

Input OpEx base year - for all building common area operating expenses except for energy, per square foot  
 Input OpEx base year - for building common area energy expenses, per square foot  
 Input assumption for annual escalation of non-energy building common area operating expenses  
 Input assumption for annual escalation of building common area energy expenses

Input the lease year during which energy conservation measures are completed  
 For sake of simplicity, energy savings and CapEx pass-through are modeled to commence in the year following implementation. Stub year is disregarded.  
 Input cost of retrofit, psf  
 = Retrofit psf \* gross sq footage

Input predicted energy savings assumption  
 Calculated based on predicted energy savings, retrofit cost and OpEx (at time of implementation)  
 Input tenant's retrofit Performance Buffer, as negotiated per Energy Aligned Lease clause  
 = Payback period / tenant-negotiated discount rate (elongates amortization period to reflect variability in energy savings)

Input range of deviation of actual energy savings from predicted savings, to establish under- & over-performing model scenarios  
 = Predicted energy savings minus (predicted energy savings \* deviation of predicted from actual savings)  
 = Predicted energy savings plus (predicted energy savings \* deviation of predicted from actual savings)

Fixed percentage by which energy savings degrade per year over the life of the projection - model assumes 1.00% annual degradation.

**OUTPUT - NPV/GRAPHS**

**EXPECTED SAVINGS**

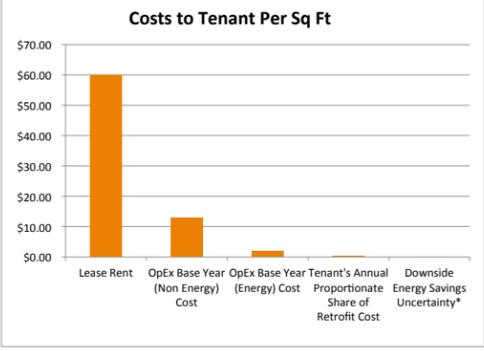
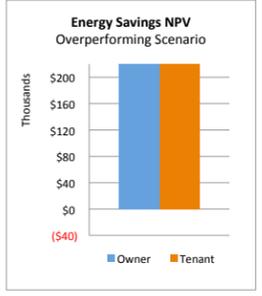
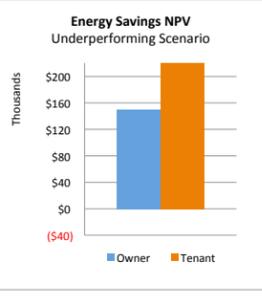
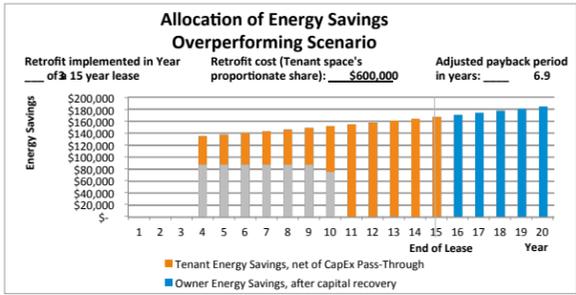
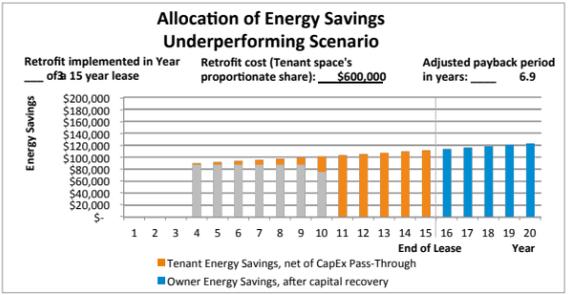
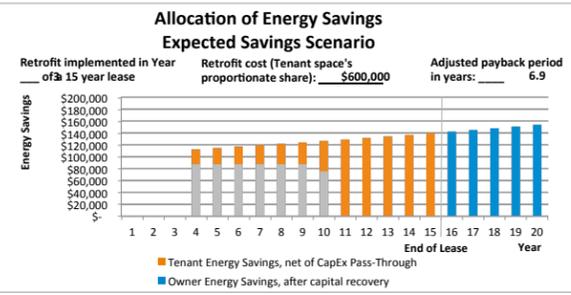
**LOWER THAN EXPECTED SAVINGS**

**HIGHER THAN EXPECTED SAVINGS**

TENANT NPV	\$496,257
OWNER NPV	\$208,449

TENANT NPV	\$315,170
OWNER NPV	\$149,870

TENANT NPV	\$677,344
OWNER NPV	\$267,027



	Lease Rent	OpEx Base Year (Non Energy) Cost	OpEx Base Year (Energy) Cost	Tenant's Annual Proportionate Share of Retrofit Cost	Downside Energy Savings Uncertainty*
Per sf	\$60.00	\$13.00	\$2.00	\$0.44	\$0.11
As %	100.0%	21.7%	3.3%	0.7%	0.2%
<b>Total Cost</b>	<b>\$12,000,000</b>	<b>\$2,600,000</b>	<b>\$400,000</b>	<b>\$87,418</b>	<b>\$21,855</b>

ENERGY ALIGNED CLAUSE MODEL																
AMORTIZATION (SIMPLE PAYBACK PERIOD)																
Year	Base Year	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15
<b>BASELINE COSTS WITHOUT EE RETROFITS</b>																
OpEx Costs psf: non energy (baseline)	\$ 13.00	\$ 13.39	\$ 13.79	\$ 14.21	\$ 14.63	\$ 15.07	\$ 15.52	\$ 15.99	\$ 16.47	\$ 16.96	\$ 17.47	\$ 18.00	\$ 18.53	\$ 19.09	\$ 19.66	\$ 20.25
OpEx Costs psf: energy (baseline)	\$ 2.00	\$ 2.06	\$ 2.12	\$ 2.19	\$ 2.25	\$ 2.32	\$ 2.39	\$ 2.46	\$ 2.53	\$ 2.61	\$ 2.69	\$ 2.77	\$ 2.85	\$ 2.94	\$ 3.03	\$ 3.12
<b>ENERGY COSTS WITH EE RETROFITS</b>																
OpEx Energy Costs psf: (under-performing retrofit scenario)	\$ 2.00	\$ 2.06	\$ 1.75	\$ 1.80	\$ 1.86	\$ 1.92	\$ 1.98	\$ 2.05	\$ 2.11	\$ 2.18	\$ 2.25	\$ 2.32	\$ 2.40	\$ 2.47	\$ 2.55	\$ 2.63
OpEx Energy Costs psf: (performing retrofit scenario)	\$ 2.00	\$ 2.06	\$ 1.66	\$ 1.71	\$ 1.77	\$ 1.82	\$ 1.88	\$ 1.95	\$ 2.01	\$ 2.07	\$ 2.14	\$ 2.21	\$ 2.28	\$ 2.36	\$ 2.44	\$ 2.51
OpEx Energy Costs psf: (over-performing retrofit scenario)	\$ 2.00	\$ 2.06	\$ 1.56	\$ 1.61	\$ 1.67	\$ 1.72	\$ 1.78	\$ 1.84	\$ 1.90	\$ 1.97	\$ 2.03	\$ 2.10	\$ 2.17	\$ 2.24	\$ 2.32	\$ 2.39
<b>TENANT PAYS: WITH EE RETROFITS</b>																
<b>LOWER THAN EXPECTED SAVINGS (under-performing)</b>																
OpEx Costs psf: non energy	\$ 13.00	\$ 13.39	\$ 13.79	\$ 14.21	\$ 14.63	\$ 15.07	\$ 15.52	\$ 15.99	\$ 16.47	\$ 16.96	\$ 17.47	#N/A	#N/A	#N/A	#N/A	#N/A
OpEx Costs psf: energy	\$ 2.00	\$ 2.06	\$ 1.75	\$ 1.80	\$ 1.86	\$ 1.92	\$ 1.98	\$ 2.05	\$ 2.11	\$ 2.18	\$ 2.25	#N/A	#N/A	#N/A	#N/A	#N/A
CapEx Pass Through Costs psf: energy	\$ -	\$ -	\$ 0.36	\$ 0.36	\$ 0.36	\$ 0.36	\$ 0.36	\$ 0.36	\$ 0.32	\$ -	\$ -	#N/A	#N/A	#N/A	#N/A	#N/A
OpEx + CapEx Pass Through Costs psf: energy	\$ 2.00	\$ 2.06	\$ 2.11	\$ 2.17	\$ 2.23	\$ 2.29	\$ 2.35	\$ 2.41	\$ 2.44	\$ 2.18	\$ 2.25	#N/A	#N/A	#N/A	#N/A	#N/A
<b>Energy savings vs. baseline psf</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 0.011</b>	<b>\$ 0.018</b>	<b>\$ 0.026</b>	<b>\$ 0.033</b>	<b>\$ 0.041</b>	<b>\$ 0.049</b>	<b>\$ 0.095</b>	<b>\$ 0.428</b>	<b>\$ 0.437</b>	<b>#N/A</b>	<b>#N/A</b>	<b>#N/A</b>	<b>#N/A</b>	<b>#N/A</b>
<b>Tenant Savings (baseline vs. actual costs)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,175</b>	<b>\$ 3,647</b>	<b>\$ 5,147</b>	<b>\$ 6,677</b>	<b>\$ 8,237</b>	<b>\$ 9,828</b>	<b>\$ 19,034</b>	<b>\$ 85,616</b>	<b>\$ 87,302</b>	<b>#N/A</b>	<b>#N/A</b>	<b>#N/A</b>	<b>#N/A</b>	<b>#N/A</b>
<b>EXPECTED SAVINGS (retrofit performs as projected)</b>																
OpEx Costs psf: non energy	\$ 13.00	\$ 13.39	\$ 13.79	\$ 14.21	\$ 14.63	\$ 15.07	\$ 15.52	\$ 15.99	\$ 16.47	\$ 16.96	\$ 17.47	#N/A	#N/A	#N/A	#N/A	#N/A
OpEx Costs psf: energy	\$ 2.00	\$ 2.06	\$ 1.66	\$ 1.71	\$ 1.77	\$ 1.82	\$ 1.88	\$ 1.95	\$ 2.01	\$ 2.07	\$ 2.14	#N/A	#N/A	#N/A	#N/A	#N/A
CapEx Pass Through Costs psf: energy	\$ -	\$ -	\$ 0.36	\$ 0.36	\$ 0.36	\$ 0.36	\$ 0.36	\$ 0.36	\$ 0.32	\$ -	\$ -	#N/A	#N/A	#N/A	#N/A	#N/A
OpEx + CapEx Pass Through Costs psf: energy	\$ 2.00	\$ 2.06	\$ 2.02	\$ 2.07	\$ 2.13	\$ 2.19	\$ 2.25	\$ 2.31	\$ 2.33	\$ 2.07	\$ 2.14	#N/A	#N/A	#N/A	#N/A	#N/A
<b>Energy savings vs. baseline psf</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 0.104</b>	<b>\$ 0.113</b>	<b>\$ 0.123</b>	<b>\$ 0.132</b>	<b>\$ 0.142</b>	<b>\$ 0.152</b>	<b>\$ 0.200</b>	<b>\$ 0.535</b>	<b>\$ 0.546</b>	<b>#N/A</b>	<b>#N/A</b>	<b>#N/A</b>	<b>#N/A</b>	<b>#N/A</b>
<b>Tenant Savings (baseline vs. actual costs)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,847</b>	<b>\$ 22,686</b>	<b>\$ 24,562</b>	<b>\$ 26,474</b>	<b>\$ 28,424</b>	<b>\$ 30,413</b>	<b>\$ 40,024</b>	<b>\$ 107,020</b>	<b>\$ 109,128</b>	<b>#N/A</b>	<b>#N/A</b>	<b>#N/A</b>	<b>#N/A</b>	<b>#N/A</b>
<b>HIGHER THAN EXPECTED SAVINGS (over-performing)</b>																
OpEx Costs psf: non energy	\$ 13.00	\$ 13.39	\$ 13.79	\$ 14.21	\$ 14.63	\$ 15.07	\$ 15.52	\$ 15.99	\$ 16.47	\$ 16.96	\$ 17.47	#N/A	#N/A	#N/A	#N/A	#N/A
OpEx Costs psf: energy	\$ 2.00	\$ 2.06	\$ 1.56	\$ 1.61	\$ 1.67	\$ 1.72	\$ 1.78	\$ 1.84	\$ 1.90	\$ 1.97	\$ 2.03	#N/A	#N/A	#N/A	#N/A	#N/A
CapEx Pass Through Costs psf: energy	\$ -	\$ -	\$ 0.36	\$ 0.36	\$ 0.36	\$ 0.36	\$ 0.36	\$ 0.36	\$ 0.32	\$ -	\$ -	#N/A	#N/A	#N/A	#N/A	#N/A
OpEx + CapEx Pass Through Costs psf: energy	\$ 2.00	\$ 2.06	\$ 1.92	\$ 1.98	\$ 2.03	\$ 2.09	\$ 2.15	\$ 2.20	\$ 2.23	\$ 1.97	\$ 2.03	#N/A	#N/A	#N/A	#N/A	#N/A
<b>Energy savings vs. baseline psf</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 0.198</b>	<b>\$ 0.209</b>	<b>\$ 0.220</b>	<b>\$ 0.231</b>	<b>\$ 0.243</b>	<b>\$ 0.255</b>	<b>\$ 0.305</b>	<b>\$ 0.642</b>	<b>\$ 0.655</b>	<b>#N/A</b>	<b>#N/A</b>	<b>#N/A</b>	<b>#N/A</b>	<b>#N/A</b>
<b>Tenant Savings (baseline vs. actual costs)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 39,519</b>	<b>\$ 41,726</b>	<b>\$ 43,977</b>	<b>\$ 46,271</b>	<b>\$ 48,611</b>	<b>\$ 50,998</b>	<b>\$ 61,015</b>	<b>\$ 128,424</b>	<b>\$ 130,954</b>	<b>#N/A</b>	<b>#N/A</b>	<b>#N/A</b>	<b>#N/A</b>	<b>#N/A</b>
<b>LANDLORD PAYS: WITH EE RETROFITS</b>																
<b>LOWER THAN EXPECTED SAVINGS (under-performing)</b>																
Landlord Retrofit Capital Expense (total)	\$ -	\$ (500,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Landlord Retrofit Capital Recovery	\$ -	\$ -	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 64,928	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Landlord energy savings psf (after lease expiration)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0.45	\$ 0.45	\$ 0.46	\$ 0.47	\$ 0.48
Landlord Energy Savings total (after lease expiration)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,022	\$ 90,776	\$ 92,564	\$ 94,388	\$ 96,247
<b>Landlord Retrofit Capital and Energy Savings Cash Flow</b>	<b>\$ -</b>	<b>\$ (500,000)</b>	<b>\$ 72,512</b>	<b>\$ 64,928</b>	<b>\$ -</b>	<b>\$ 89,022</b>	<b>\$ 90,776</b>	<b>\$ 92,564</b>	<b>\$ 94,388</b>	<b>\$ 96,247</b>						
<b>EXPECTED SAVINGS (retrofit performs as projected)</b>																
Landlord Retrofit Capital Expense (total)	\$ -	\$ (500,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Landlord Retrofit Capital Recovery	\$ -	\$ -	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 64,928	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Landlord savings psf	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0.56	\$ 0.57	\$ 0.58	\$ 0.59	\$ 0.60
Landlord Energy Savings total (after lease expiration)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 111,278	\$ 113,470	\$ 115,705	\$ 117,985	\$ 120,309
<b>Landlord Retrofit Capital and Energy Savings Cash Flow</b>	<b>\$ -</b>	<b>\$ (500,000)</b>	<b>\$ 72,512</b>	<b>\$ 64,928</b>	<b>\$ -</b>	<b>\$ 111,278</b>	<b>\$ 113,470</b>	<b>\$ 115,705</b>	<b>\$ 117,985</b>	<b>\$ 120,309</b>						
<b>HIGHER THAN EXPECTED SAVINGS (over-performing)</b>																
Landlord Retrofit Capital Expense (total)	\$ -	\$ (500,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Landlord Retrofit Capital Recovery	\$ -	\$ -	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 64,928	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Landlord savings psf	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0.67	\$ 0.68	\$ 0.69	\$ 0.71	\$ 0.72
Landlord Energy Savings total (after lease expiration)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 133,533	\$ 136,164	\$ 138,847	\$ 141,582	\$ 144,371
<b>Landlord Retrofit Capital and Energy Savings Cash Flow</b>	<b>\$ -</b>	<b>\$ (500,000)</b>	<b>\$ 72,512</b>	<b>\$ 64,928</b>	<b>\$ -</b>	<b>\$ 133,533</b>	<b>\$ 136,164</b>	<b>\$ 138,847</b>	<b>\$ 141,582</b>	<b>\$ 144,371</b>						
Year	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	
Total Energy Savings - Underperforming Scenario	\$ -	\$ 74,687	\$ 76,159	\$ 77,659	\$ 79,189	\$ 80,749	\$ 82,340	\$ 83,962	\$ 85,616	\$ 87,302	\$ 89,022	\$ 90,776	\$ 92,564	\$ 94,388	\$ 96,247	
Total Energy Savings - Expected Savings Scenario	\$ -	\$ 93,359	\$ 95,198	\$ 97,074	\$ 98,986	\$ 100,936	\$ 102,925	\$ 104,952	\$ 107,020	\$ 109,128	\$ 111,278	\$ 113,470	\$ 115,705	\$ 117,985	\$ 120,309	
Total Energy Savings - Overperforming Scenario	\$ -	\$ 112,031	\$ 114,238	\$ 116,489	\$ 118,783	\$ 121,123	\$ 123,510	\$ 125,943	\$ 128,424	\$ 130,954	\$ 133,533	\$ 136,164	\$ 138,847	\$ 141,582	\$ 144,371	
LL Retrofit Capital Recovery - Underperforming	\$ -	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 64,928	\$ -	\$ -	\$ -	\$ -	\$ -	
LL Energy Savings (after capital recovery) - Underperforming	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,022	\$ 90,776	\$ 92,564	\$ 94,388	\$ 96,247	
LL Retrofit Capital Recovery - Expected Savings	\$ -	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 64,928	\$ -	\$ -	\$ -	\$ -	\$ -	
LL Energy Savings (after capital recovery) - Expected Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 111,278	\$ 113,470	\$ 115,705	\$ 117,985	\$ 120,309	
LL Retrofit Capital Recovery - Overperforming	\$ -	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 72,512	\$ 64,928	\$ -	\$ -	\$ -	\$ -	\$ -	
LL Energy Savings (after capital recovery) - Overperforming	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 133,533	\$ 136,164	\$ 138,847	\$ 141,582	\$ 144,371	
Tenant Energy Savings - Underperforming	\$ -	\$ 2,175	\$ 3,647	\$ 5,147	\$ 6,677	\$ 8,237	\$ 9,828	\$ 19,034	\$ 85,616	\$ 87,302	\$ -	\$ -	\$ -	\$ -	\$ -	
Tenant Energy Savings - Expected Savings	\$ -	\$ 20,847	\$ 22,686	\$ 24,562	\$ 26,474	\$ 28,424	\$ 30,413	\$ 40,024	\$ 107,020	\$ 109,128	\$ -	\$ -	\$ -	\$ -	\$ -	
Tenant Energy Savings - Overperforming	\$ -	\$ 39,519	\$ 41,726	\$ 43,977	\$ 46,271	\$ 48,611	\$ 50,998	\$ 61,015	\$ 128,424	\$ 130,954	\$ -	\$ -	\$ -	\$ -	\$ -	

**Notes**

Baseline costs (non-energy and energy) compound annually at historical % set in Assumptions

User can determine when retrofits are implemented in Assumptions. Model calculates the reduction in OpEx energy costs psf beginning in the first Comparison Year after retrofits are implemented, based on lower-than-expected savings scenario and compounded annually at historical % set in Assumptions. CapEx is calculated starting in the first Comparison Year after retrofits are implemented, using negotiated amortization period set in Assumptions.

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User can determine when retrofits are implemented in Assumptions. Model calculates the reduction in OpEx energy costs psf beginning in the first Comparison Year after retrofits are implemented, based on higher-than-expected savings scenario and compounded annually at historical % set in Assumptions. CapEx is calculated starting in the first Comparison Year after retrofits are implemented, using negotiated amortization period set in Assumptions.

Model assumes that, in undertaking retrofit improvements, benefits to Landlord accrue, in part, upon negotiation of new lease (or extension of existing lease). Specifically, the Landlord benefits from reduced energy costs psf (difference between what energy costs would have been without retrofits at the end of the lease term and what they now are with retrofits) minus any remaining amortized CapEx costs (which the model assumes that the Landlord will have to pay). The lease is assumed to turn over to a new tenant in year 10, and the landlord's cashflow is only calculated to year 15, which conservatively discounts the NPV of energy savings accrued to the landlord (since energy savings would continue past year 15 for measures with long useful lives).

