



**A
BETTER
CITY**



2020 YEAR IN REVIEW

WELCOME

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Richard A. Dimino
PRESIDENT & CEO

*Former Chair

A Better City Members and Stakeholders,

In the winter of 2020, A Better City began the year poised to tackle some of Greater Boston's most pressing challenges—from energy and environmental issues, to land use concerns, to transportation needs. By March, A Better City, its members, and the region were battling the COVID-19 pandemic, an invisible enemy that exposed underlying vulnerabilities and inequities. By June, in the wake of the murder of George Floyd, we were confronting the systemic injustice and violence impacting Black lives and communities of color across our nation. There were immense losses—and there were moments and reflection, reckoning, and progress.

As we enter 2021 during a time of economic and political turmoil, we are resolved to meet both enduring and emerging challenges with a renewed sense of hope and tenacity. There is a widespread vaccination effort now underway and new federal leadership entering the White House and U.S. Senate. State and City leadership remains strong and steadfast.

We are committed to identifying and advocating for the policies and projects needed for our members and our region to recover, to grow, and to thrive. We are immensely grateful for your partnership and look forward to your continued support and collaboration.

Sincerely,



Richard A. Dimino
President & CEO



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To review additional publications, visit: abettercity.org/publications

OUR TEAM



CAITLIN ALLEN-CONNELLY

Project Director
September 2019
Ardent Francophile.

Caitlin manages the Transportation Dividend Implementation Plan project and leads the Transportation unit's research and publications work. She served in the Organization for Economic Co-operation and Development (OECD) Secretary General's Cabinet as Coordinator of the Inclusive Growth Initiative under the Chief of Staff and top Senior Advisor. She also served as Technical Advisor on Climate Change to the United Nations Development Program (UN) and has held other positions at the UN and OECD. While raising her children, she founded Sustainable Futures, Now, providing writing and editorial services to international organizations. Just prior to joining A Better City, Caitlin was Senior Manager of Impact and Foundation Relations at Cradles to Crayons, researching and developing the concept of "Clothing (In)Security" as well as advocating to recognize and fund clothing as a basic needs insecurity. She holds a B.A. in International Affairs from the American University of Paris.

GLEN BERKOWITZ

Project Manager
September 2017

Since March 2019, I have driven my car nearly 24,000 miles without any need to stop at a gas station to refuel. Zero-emissions driving is the way to go!

Glen's work currently focuses on transportation analyses and studies related to both mass transit and highway infrastructure. His work includes helping the MBTA transition to electric buses and modernize its bus facilities; encouraging the MBTA to implement advanced train control signals and related technology to improve capacity, rider comfort; and reliability on the Red Line and Orange Lines, and assisting with A Better City's efforts on the I-90 Allston Interchange Project. Prior to working at ABC, Glen ran a renewable energy consulting and development start-up. Previous to that, he helped manage traffic and transportation issues on Boston's Central Artery/Tunnel Project for nearly 20 years. He has a J.D. in Law from Suffolk University, and has been a member of the Massachusetts Bar since 2002. He also holds a Master's in Public Administration from the Kennedy School of Government at Harvard University, and a B.A. in Human Ecology from College of the Atlantic in Bar Harbor, Maine.



RICK DIMINO

President & CEO
June 1995

I love playing the bass to Suite Judy Blue Eyes.

Under his leadership, A Better City has achieved major organizational accomplishments and influenced a wide range of transportation, land use, and environmental projects and policies for the city, region, and state. Prior to leading A Better City, Rick served the City of Boston as Commissioner of Transportation where he oversaw a staff of 400 and represented the City on MBTA advisory boards and committees. While working as the Transportation Commissioner, Rick led the environmental review, design, and permitting of the Commonwealth's Central Artery/Tunnel Project and also served as the city's interagency Central Artery/Tunnel Project Chair. Rick was a lecturer at the Harvard Graduate School of Design for 17 years where he received the Loeb Fellowship. Rick has his MBA from Boston University and received his bachelor's degree from Northeastern University.

OUR TEAM

KATE DINEEN

Executive Vice President
May 2019

Former Collegiate All-American Sprinter/Current Sloth.

As Executive Vice President of A Better City, Kate oversees all business units and functions as the organization's Chief Operating Officer. Prior to joining A Better City, Kate served as an advisor to New York Governor Andrew Cuomo, working as the Chief of Staff for State Operations, Assistant Secretary for the Environment, and Deputy Executive Director of the Governor's Office of Storm Recovery after Superstorm Sandy. She also served as U.S. Senator Kirsten Gillibrand's Policy Director and has worked in the non-profit and media sectors. Kate is a Non-Resident Fellow at the Harvard Kennedy School Homeland Security Project and Advisory Council Member for the Tufts University Center for State Policy Analysis. She holds a Masters in City Planning from MIT and B.A. in English from Williams College.



ISABELLA GAMBILL

Senior Policy Advisor on Climate, Energy, & Resilience
September 2019

As a former competitive singer, I performed in roles ranging from opera to jazz, madrigals, a cappella, and beatboxing.

Isabella leads our legislative policy work across climate (both mitigation and adaptation) and clean energy priorities at both the city- and state-level in Massachusetts. Prior to joining A Better City, Isabella served as a Policy Officer for the Secretariat to the United Nations' Biodiversity Law and Governance Initiative and participated in the 14th Conference of the Parties to the U.N. Convention on Biological Diversity, in Sharm El-Sheikh, Egypt. She also served as a Carbon and Biodiversity Offsetting Intern to one of the world's leading biodiversity offset consultancy firms, and more locally, as a Program Coordinator for Land Conservation at the Lincoln Institute of Land Policy. Isabella sits on the Board of Visitors and Steering Committee of the Young Leaders Council at Fenway Health. She holds a MPhil in Conservation Leadership from the University of Cambridge, and a B.A. in Environmental Studies from Wellesley College.



MICHELLE MOON

Project Manager
March 2019

I am a four-season volunteer trip leader with the MIT Outing Club.

Michelle manages two pilot projects based on the Tactical Public Realm Guidelines prepared for the City of Boston. Michelle works with Roslindale Village Main Streets (RVMS), the City of Boston, and community partners to transform Birch Street in Roslindale into a street for people. For her second project, she worked on JP Center/ South Main Streets, the City, and Merrett Chase on a parklet on Green St. Michelle has worked with more than 65 non-profits and local and state government agencies across Massachusetts. Her work centers around using the physical landscape to address environmental and health issues, primarily through creating and improving open space, placemaking, and green infrastructure.



OUR TEAM



SCOTT MULLEN, AKA MULLY

Transportation Demand Management Director
June 2020

I have been an on-air radio DJ 'mixmastermully' at 88.1fm, WMBR in Cambridge for more than a decade.

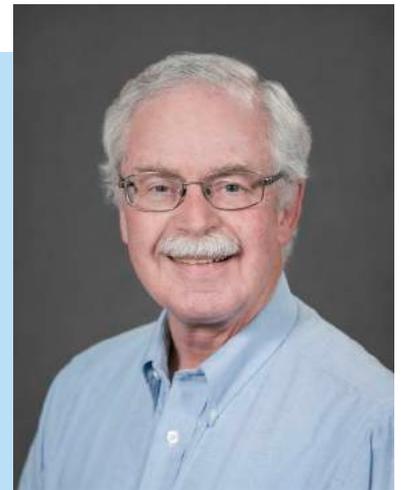
As Transportation Demand Management Director, Mully leads the transportation team that develops innovative TDM programs for delivery to nearly 100 member companies through our multiple Transportation Management Associations. Mully was a startup employee at several groundbreaking transportation companies and helped in the formation and growth of the shared transportation industry: carsharing at Zipcar; bikesharing via Hubway (now Bluebikes); and most recently, micromobility at Lime. He was a charter board member of the LivableStreets Alliance and is currently a member of the CommonWheels board and the Zero Waste Committee in Arlington, where his family lives. Mully holds a B.A. in Philosophy from Merrimack College.

THOMAS J. NALLY

Senior Advisor
October 1989

For five years in a row, my family and I attended Red Sox Spring Training in Fort Myers.

Tom manages the role of A Better City in the MassDOT Allston I-90 Multimodal Project, monitors and contributes to work on other roadway, bridge, and transit projects, and directs work of the Land Use and Development Unit on the public realm and other projects. As Planning Director of the Artery Business Committee, predecessor to A Better City, on behalf of the business community, Mr. Nally managed work on construction mitigation, traffic management, and project design of the Central Artery/Tunnel Project, and chaired the Citizens' Advisory Committee for the Urban Ring Project. Previous experience included senior positions in the Massachusetts Division of Capital Planning and Operations. He currently serves on the Economic Development Advisory Board and is President of the Greater Point Neighborhood Association in Brookline. Mr. Nally is a Registered Architect and holds a Bachelor of Architecture Degree from Cornell University and Master of Architecture in Advanced Studies and Master in City Planning degrees from the Massachusetts Institute of Technology.



MARISSA RIVERA

TMA Operations Manager
February 2020

I love reading science fiction! First favorite: *The Sirens of Titan* by Kurt Vonnegut. Recent favorites: *Invisible Planets* by Ken Liu and *Kindred* by Octavia Butler.

As TMA Operations Manager, Marissa oversees member relationships, programs, and services for three TMAs serving over 70 member organizations in neighborhoods across the city. Prior to joining A Better City, Marissa led special service programs and partnership initiatives at Cradles to Crayons – Boston. Her previous work in the public & nonprofit sectors has included roles related to purchasing, fundraising, and education. Marissa holds an MBA in Public & Nonprofit Management from Boston University and a BA in Comparative Literature from Colorado College.

OUR TEAM

TOM RYAN

Senior Advisor on Policy, Government and Community Affairs
November 2015

I have visited 40 of 50 states in the USA.

Tom helps to coordinate policy development, legislative advocacy, and relationships with public officials and related stakeholders, with a primary focus on transportation finance issues and the Greenway Business Improvement District (Greenway BID). Tom brings eleven years of experience in Massachusetts state government in both the Executive and Legislative branches, including five years managing the Commonwealth's capital infrastructure budget. He has worked in the research positions for successful political campaigns of President Barack Obama, Governor Deval Patrick, and Congressman Seth Moulton. He holds a Master of Public Administration from the Harvard Kennedy School of Government and a B.A. in History from Bowdoin College.



TURNER SKENDERIAN

Marketing, Membership & Communications Manager
November 2018

I once had lunch with a Pulitzer Prize-winner in Ho Chi Minh City, Vietnam.

In her role, Turner oversees membership engagement, relations, and outreach. Turner also manages A Better City's marketing initiatives ranging from report design and publication to website management to media coverage. She collaborates with each department to ensure A Better City produces informed conversations and unique events. Turner leads the charge in deepening A Better City's relationships with each of its member organizations. Her previous experience includes three and a half years at the Greater Boston Convention & Visitors Bureau, Kimpton Hotels, and the New England Patriots. Turner holds a bachelor's degree in Communications with a focus in Business from the University of New Hampshire.



ELIZABETH A. SULLIVAN

Administrative Director
April 1995

I love to travel.

Betty Sullivan manages all finance and administration responsibilities for A Better City and A Better City Initiative. Before joining the Artery Business Committee, as the organization was originally known, Betty worked in a variety of roles in human resources, banking, marketing, and event management in the Greater Boston region. She has a Master of Science in Adult & Organizational Learning and a bachelor's degree in Business Management from Suffolk University.



OUR TEAM



YVE TORRIE

Director of Climate, Energy and Resilience

October 2013

I once picked up a serious stomach infection while trekking in the Himalayas and survived on Diet Coke.

Yve fosters emissions reductions and climate preparedness planning in Boston and the region's commercial real estate and business sectors, overseeing the programming, policy, research, education, and events of the unit. Previously, Yve worked at the University of Massachusetts Lowell, where she managed two environmental programs. The first focused on educating the public about climate change science, and the second promoted the development of sustainable systems of production and consumption. Yve received a Master of Arts in Urban and Environmental Policy and Planning from Tufts University in 2006 and holds a Bachelor of Science in Geography from the University of Canterbury in New Zealand. In 2018, she became one of the first Certified Climate Change Professionals (CC-P®) from the Association of Climate Change Officers.

CHRISTINE YI

TMA Marketing & Programming Coordinator

October 2020

I'm an avid podcast listener - my favorite podcasts are NPR's Code Switch and the New York Times' The Daily!

As the TMA Marketing & Programming Coordinator, Christine cultivates outreach to commuters by producing content and developing social media strategies to promote TMA programs and initiatives. Previously, Christine interned at the City of Boston's Office of Financial Empowerment, where she supported financial literacy programming, and at Bluehub Capital, where she aided social impact measurement. She is a recent graduate of Wellesley College and holds a B.A. in Sociology and Economics.



ACCOMPLISHMENTS

ENERGY & ENVIRONMENT

GOVERNOR BAKER'S IMPLEMENTATION ADVISORY COMMITTEE: A Better City continues to serve on the Global Warming Solutions Act Implementation Advisory Committee (IAC), participating in the Transportation and Buildings Sector Working Groups. Over the past several months, the IAC working groups met frequently to develop and refine a list of recommended policy priorities to shape the Clean Energy and Climate Plan for 2030. On December 30th, the Baker Administration released two related, but distinct documents: the final Massachusetts Decarbonization Roadmap to 2050 and the draft Clean Energy and Climate Plan for 2030, which A Better City is in the process of analyzing.

BUILDINGS POLICY PRINCIPLES & ADVOCACY ROADMAP: The City of Boston and the Commonwealth are working on pathways to get to net zero carbon in existing buildings and new construction. A Better City convened a group of progressive real estate representatives interested in developing a set of building policy principles and an advocacy roadmap. Nine policy principles were developed and circulated to the City and State. A Better City continues to actively engage with the City of Boston on the development of the Building Emission Performance Standard for existing buildings and the Net Zero Carbon Zoning for new construction and with the Commonwealth through the Global Warming Solutions Act Implementation Advisory Committee.

THERMAL ELECTRIFICATION OF LARGE BUILDINGS ANALYSIS: In June, A Better City released a report analyzing the current feasibility of thermal electrification in large buildings in the Commonwealth that included the best technologies for our climate zone and building use types, benefits, drawbacks, and high-level costs. The report reviews current barriers to adoption, as well as policy options and strategies to overcome those barriers. Additionally, five case studies demonstrate applicability across use type, at different stages of development, and in varying stages of occupancy. The report was launched at a panel event on June 29th.

THREE-YEAR ENERGY EFFICIENCY PLAN ADVOCACY: The Commonwealth requires electric and gas utilities to comply with the Green Communities Act by developing and submitting three-year energy efficiency plans to the Department of Public Utilities for review and approval. A Better City is committed to shaping the next three-year energy efficiency planning process (2022-2024) and has participated in Energy Efficiency Advisory Council (EEAC) meetings, met with EEAC councilors and consultants, and started to engage with A Better City members. A Better City submitted initial comments to the EEAC in November, in partnership with the Commercial Real Estate Working Group and Healthcare Working Group of the Boston Green Ribbon Commission. Final comments will be submitted in January 2021 once workshops and stakeholder engagement are completed.

LEGISLATIVE ADVOCACY: A Better City has been busy attending hearings, providing testimony, meeting with legislators and the administration, and attending cross-sector coalition meetings. Activities include: supporting Speaker DeLeo's GreenWorks climate adaptation bond bill; critiquing the Boston Wetlands Ordinance and proposed Net Zero Stretch Code; joining several multi-state sign-on letters in support of offshore wind and the Transportation and Climate Initiative; and joining two sign-on letters with the Alliance for Clean Energy Solutions in support of interim emission reduction targets for 2030 and 2040 and environmental justice legislation. Over the past several months, A Better City has actively engaged with climate conferees, including Chair Senator Barrett, in an attempt to positively shape the comprehensive climate policy bill (S.2995) that passed the House and Senate in early January. A Better City urged the Governor to consider vetoing several bill components, including the net zero stretch code, five-year emission reduction sublimits, sector-specific emission sublimits, and the diversion of \$12 million in energy efficiency funds. Governor Baker vetoed the bill on January 14th and A Better City looks forward to working with the Legislature and the Administration to quickly advance an improved climate bill this session.

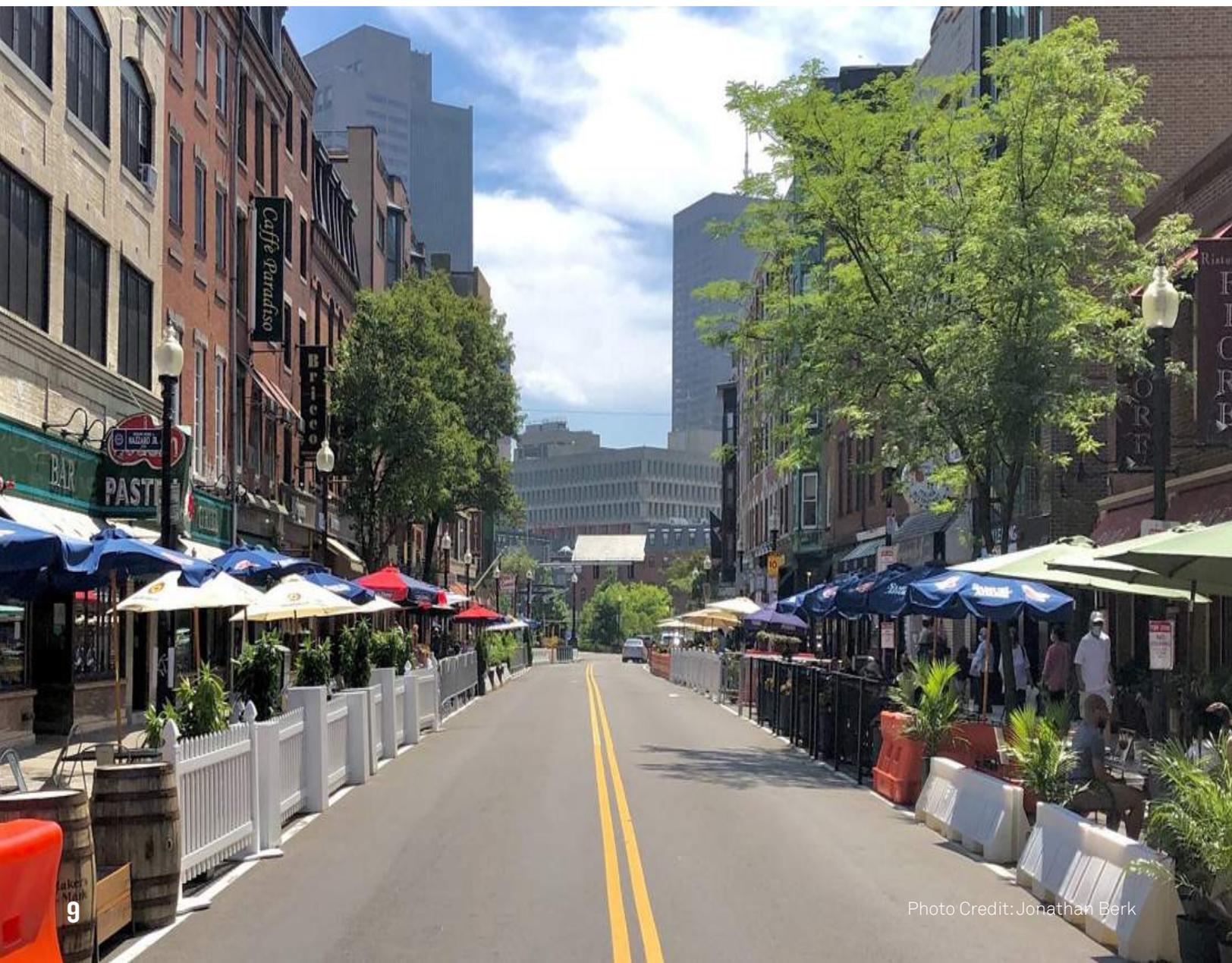


ACCOMPLISHMENTS

LAND USE & DEVELOPMENT

GREENWAY BUSINESS IMPROVEMENT DISTRICT: The Greenway Business Improvement District (BID) continues to advance capital enhancements to the Greenway parks with the approval of funding to improve lighting and safety in the Chin Park/Chinatown area. BID funds are being used to secure matching funds from the Massachusetts Cultural Council for another \$200k to improve the area. These capital projects are scheduled to be completed in early 2021. In October, the BID approved a special funding request to increase financial support for the Greenway's horticulture and capital maintenance needs that will help the Conservancy manage a dramatic reduction in fundraising and other sectors as a result of the pandemic. The BID is stepping up to make a one-time allocation of enhancement funds to ensure high quality parks and public spaces in 2021.

PUBLIC REALM PROJECTS & ADVOCACY: In 2020, A Better City supported the advancement of public realm projects, including the installation of Green Street parklet in Jamaica Plain in September and the approval of additional outdoor seating for the Roslindale Tactical Plaza design that will be advanced for construction in 2021. Additionally, on December 16th, A Better City hosted "COVID-19 + the Public Realm" panel discussion, highlighting efforts of the City of Boston and other cities and towns to provide outdoor dining and support small businesses impacted by the pandemic.





ACCOMPLISHMENTS

TRANSPORTATION & INFRASTRUCTURE

TRANSPORTATION FINANCE TO SUPPORT THE MBTA AND STATEWIDE TRANSPORTATION NEEDS:

As a result of A Better City's work, the Governor, House, and Senate all acknowledged the need for additional transportation revenue and supported the enactment of new funding streams to address our statewide transportation needs. A Better City's strategic outreach, advocacy, and legislative briefings resulted in transportation finance becoming a top agenda item for this legislative session, culminating with the passage of comprehensive \$16.5 billion transportation bond bill on January 6th. This bill provides financing authority to support capital investments in roads, bridges, and transit infrastructure in the years ahead, as well as the establishment of higher surcharges on Uber/Lyft rides, expanded borrowing authority through Grant Anticipation Notes, and movement toward expanding roadway pricing. These funding measures are in addition to the investments that will become available through the regional Transportation Climate Initiative and are all consistent with the principles set forth in A Better City's report, *Funding Transportation Solutions: A Comprehensive Transportation Finance Plan*, released in November 2019.

MBTA SERVICE CUTS:

A Better City has strongly advocated against the MBTA service cuts proposed in the agency's *Forging Ahead* plan. In December, A Better City released *MBTA Transit Service: The Key to Our Economic Recovery*, a white paper that argues against the proposed cuts and offers four options to generate \$300 million in revenue before July 2021—more than 2.5 times the amount of funding that would be generated by the MBTA's proposed service cuts. The report generated media coverage, and the MBTA adopted two of the report's recommendations: 1) revising their economic and ridership projections that would also improve budget forecasting and 2) planning for the inclusion of additional, available sales tax revenue. On December 14th, the MBTA's Fiscal and Management Control Board ultimately voted to adopt scaled back service cuts and A Better City will continue to advocate for the robust, reliable service needed to support the region's economic recovery.

MBTA COVID-19 RESPONSE:

At the onset of the pandemic, A Better City began monitoring and reporting on the MBTA's response to COVID-19, including service delivery levels and crowding, safety protocols, and public outreach. A Better City was asked to staff the Governor's Reopening Advisory Board Public Transportation Subgroup, and submitted a robust set of recommendations to the Baker Administration in May. In the spring, A Better City published the following reports that each received media coverage and collectively advanced advocacy efforts to ensure commuter safety: *COVID-19 & Public Transit*; *Going the Distance to Reopen Boston: Guidance on How the MBTA Can Provide Physical Distancing to Help Riders Stay Apart*; and *Best Practices for Enabling a Safe Reopening of Public Transit*.

ACCOMPLISHMENTS

TRANSPORTATION & INFRASTRUCTURE

ALLSTON I-90 MULTIMODAL PROJECT: After months of intense advocacy from A Better City and the City of Boston, on October 6th, the Massachusetts Department of Transportation (MassDOT) and the Federal Highway Administration accepted a version of the A Better City/City of Boston All At-Grade design to carry forward in the formal review process for the I-90 Allston Multimodal Project—it is officially called the “Modified All At-Grade Option” and is designed to minimize impacts on the Charles River and maintain two track Worcester commuter rail operations during construction. Due to advocacy and coalition building by A Better City and others, this design has overwhelming support for selection as the Preferred Alternative from dozens of advocacy and community-based organizations, including Senator Ed Markey, Representative Ayanna Pressley, Boston Mayor Marty Walsh, Cambridge City Manager Louis DePasquale, the Boston City Council, the Cambridge City Council, 19 Boston and MetroWest-area legislators, and 11 Worcester-area legislators agree. On November 18th, Secretary Pollack announced that MassDOT will be delaying the Preferred Alternative decision for the project until next summer. A Better City partnered with the Conservation Law Foundation to run a full-page Globe ad on November 23rd to highlight the remarkable consensus in favor of the all at-grade design, and will continue to aggressively and strategically advocate for this transformational project.

TRANSPORTATION DEMAND MANAGEMENT: With funding from the Bloomberg American Cities Climate Challenge, A Better City partnered with the City of Boston to conduct a commuter survey to inform COVID response and recovery efforts. Far exceeding initial collection targets, the survey generated 4,200 responses from employees working in the hospital, higher education, and business professional sectors. Building upon that work with generous support from the Barr Foundation, A Better City developed and deployed a comprehensive baseline survey for employers, developers, and property managers. The collected information forms a granular “Transportation Profile” for individual organizations, which are organized into cohorts for collaboration and knowledge sharing related to GHG-reducing commute strategies. Several opportunity areas emerged from this effort, including transit fare policy, EV parking expansion, HR benefits/amenities, infrastructure, and others. Additionally, A Better City continued to successfully manage three Transportation Management Associations (TMAs), increasing communication, improving operational efficiency, and even welcoming two impactful downtown institutions to our membership: Amazon and One Beacon Street.



ACCOMPLISHMENTS

ADMINISTRATION & FINANCE

EQUITY IN THE BUILT ENVIRONMENT: In June, A Better City issued a statement to affirm the organization's solidarity with those protesting against the injustice and violence impacting Black lives and communities of color across the nation. Days later, A Better City established an internal Equity in the Built Environment Working Group to develop an Action Plan to reorient A Better City's work in an effort to more deliberately and strategically advance equity in the built environment. After ten intensive working sessions, the working group produce a draft Action Plan that was presented to the Officers in November. A refined Action Plan will be presented to the Executive Committee in January 2021.

NEW HIRES: In a year full of challenges and unknowns, A Better City was fortunate to welcome three new team members to the Transportation Demand Management Unit. In March, Marissa Rivera joined as TMA Operations Manager, next came Scott Mullen in the TDM Director position, and finally, Christine Yi assumed the Marketing and Program Coordinator role in October.

MEMBERSHIP, MARKETING & COMMUNICATIONS

PUBLICATIONS & PROGRAMMING: A Better City began the year consistently sharing a monthly newsletter to a base of about 3,600 subscribers. Beginning in March and in response to the pandemic, A Better City shifted to a weekly bulletin. Since the start of the year, A Better City has released seven reports and published 75 blog posts, some of which garnered significant media attention. In April, A Better City launched a virtual programming series called *A Better City Conversations* in an effort to engage members and stakeholders in discussions about timely topics. In 2020, A Better City held 53 membership engagement events, including four Board Meetings, five Executive Committee Meetings, and 28 *A Better City Conversations*.

2020 NORMAN B. LEVENTHAL AWARDS: A Better City hosted the virtual 2020 Norman B. Leventhal Excellence in City Building Awards on Tuesday, December 8th. More than 100 people attended the program to recognize the following awardees for their immense contributions to Boston and the region: Paul Grogan, President & CEO of The Boston Foundation received the City Builder award, Joseph Aiello, Chair of the Fiscal Management & Control Board for the MBTA received the Transportation award, L. Duane Jackson, Managing Member of Alinea Capital Partners received the Land Use award, and Gina McCarthy, President & CEO of the Natural Resources Defense Council received the Environment award. A Better City exceeded their initial fundraising goal by more than 60%.

MEMBER DEVELOPMENT: In 2020, A Better City welcomed Suffolk Construction, Margulies Perruzzi, an architecture and interior design firm, and RISE Construction Management as new members. There were also five transfers of board seats among existing members. A Better City continues to prioritize maintaining current memberships, while fielding new membership inquiries.



LOOKING AHEAD

The year ahead will undoubtedly be filled with both expected and unexpected challenges and opportunities across transportation, land use, and energy and environmental issues.

A 21st Century transportation system is essential to the economic recovery of our region. A Better City will continue to identify and advocate for the projects and policies needed to strengthen our transportation system, including the MBTA bus, subway, and commuter rail infrastructure that supports transit-dependent riders. With a widespread vaccination effort now underway and a return to the workplace on the horizon, the MBTA must be well-positioned to provide the safe, reliable, equitable transit service needed for our city and region to recover, thrive, and meet our climate goals.

The pandemic has further exposed the imperative to activate our publicly and privately owned public spaces. An activated, accessible public realm has the power to not only beautify our city, but also bolster businesses and improve public health. In the coming months, A Better City is committed to developing new strategies to enhance the public realm.

The need to take decisive action to combat climate change by both reducing emissions and adapting to climate impacts has never been more important. A Better City will continue to help decision makers at both the City and State level refine smart, workable climate solutions for the buildings sector. Additionally, A Better City will continue to highlight the need to prioritize resiliency interventions to safeguard our urban core and beyond.

Overall, A Better City will be striving to reorient our work to more deliberately advance equity in the built environment, which includes building new strategic partnerships. Active engagement and collaboration with our elected and public officials at the City, State, and Federal level will continue to be paramount. A Better City looks forward to helping to facilitate a smooth Mayoral transition and will be briefing the new interim Mayor and future Mayoral candidates on our priorities and objectives. A Better City will also be launching new strategies to ensure that Greater Boston takes advantage of federal infrastructure funding opportunities.

Thanks to the vision and leadership of our members, Greater Boston is poised to recover and thrive—A Better City looks forward to working with you to lead the way.

